



SPARKS FIRE DEPARTMENT

FIRE CHIEF
Andreas Flock

September 27, 2010

Noah Fraser
Manhard Consulting Ltd.
9850 Double R Blvd
Suite 101
Reno, Nevada 89521

Dear Mr. Fraser:

Thank you very much for your time, expertise, and data regarding Truckee River flow velocities for the Sparks Fire Department. The data you provided was the most difficult for us to get and will allow us to write the best Quick Access Plan (QAP) possible. The QAP will be used to predict how far down the river a victim may be swept and where we would need to place resources to affect a rescue.

When a respected company like Manhard Consulting is willing to provide services like these for the betterment of the community to which they belong, they are setting an example we can all follow. Your contributions may very well help us save a life.

Thank you again for your contributions to the community and the Sparks Fire Department.

Sincerely,

A handwritten signature in black ink, appearing to read "Manuel Souza".

Manuel Souza
Fire Apparatus Operator